



PLS PLANTATIONS BHD

Registration No. 198701001365 (160032-K)

TERMS OF REFERENCE OF THE REMUNERATION COMMITTEE

The Remuneration Committee (“RC”) is established as a committee of the Board of Directors of PLS Plantations Berhad (“PLS”), who authorises the terms of reference of the RC.

Objectives

The Remuneration Committee (“RC”) oversees the remuneration of Directors. The remuneration for Directors is in line with the Board’s aim to retain, attract and reward talent based on industry benchmarks.

The remuneration package for Executive Directors is reviewed by the RC and recommended to the Board for approval. It is then decided by the Board without the respective Executive Directors’ participation in determining their remuneration.

Bonuses payable to Executive Directors are performance based and relate to individual and Group’s achievement of specific goals. The Non-Executive Directors do not receive any performance related remuneration.

Composition

The members of the RC shall elect the Chairman from amongst their members.

If a member of the RC ceases to be a member with the result that the number of members is reduced below three (3), the Board shall within three (3) months of that event, appoint such number of new members as may be required to make up the minimum number of three (3) members.

Authority

The Executive Directors and Non-Executive Directors shall abstain from the deliberations and voting in respect of their own remuneration.

The RC is authorised by the Board to seek any information it requires from any employee of the Group in order to perform its duties.

The RC is also authorised by the Board to obtain, at the Company’s expense, outside legal or other professional and/or independent advice on any matters within its terms of reference.

The RC makes no decision on behalf of the Board but makes recommendations to the Board.



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Duties

1. To review and recommend to the board on the total individual remuneration package for executive directors and senior management personnel including salaries, bonuses, benefits in-kind and other emoluments based on individual performance;
2. To review and recommend to the board on the remuneration of non-executive directors, particularly on whether the remuneration remains appropriate to each director's contribution, by taking into account the level of expertise, commitment and responsibilities undertaken; and
3. To carry out such other responsibilities as may be delegated by the Board from time to time and such other matters as the RC considers appropriate.

Secretary

The Company Secretary or any person appointed by RC shall be the Secretary of the RC.

Meeting Procedures

- Frequency and calling
The RC shall meet at least once a year. More meetings may be convened when the need arises. The Chairman is required to call for a meeting of the RC, if requested to do so by any RC members or the Board of Directors.
- Notice
The notice period convening the meeting of the RC shall be at least seven (7) days, which may be waived with the consent of all members of the RC.
- Quorum
A majority of Non-Executive Directors shall form a quorum.
- Recommendation to the Board
Recommendation to the Board to be made during RC meetings must be supported by a majority of the RC members present and voting, who are not interested in the transaction.



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- **Participation in meetings**

A member of the RC so participating shall be deemed to be present in person at the meeting and shall be entitled to vote or be counted in a quorum accordingly. Such a meeting shall be deemed to take place where the largest group of those participating is assembled, or if there is no such group, the meeting shall be deemed held at the registered office of the Company.

Circular Resolutions

A resolution in writing signed or approved by letter, telegram, telex, telefax or other written electronic communications by all the RC members shall be as valid and effectual as if it had been passed at a meeting of the RC duly called and constituted. All such resolutions shall be described as "Remuneration Committee's Circular Resolutions" and shall be forwarded or otherwise delivered to the Secretary without delay, and shall be recorded by him in the Company's minutes book. Any such resolution may consist of several documents in like form, each signed by one (1) or more RC member(s).